Private Debt Investor

PDI 50

December 2019/January 2020 • privatedebtinvestor.com



The largest fundraisers in focus

FIRSTavenue.

Global Experts

FIRSTavenue is a leading global advisory and capital placement business focused on the private markets across the key alternative asset classes.

13

Years

strong

84

Successful funds 100%

Privately owned



LONDON

Tavneet Bakshi E tbakshi@firstavenue.com T +44 20 7016 6600

NEW YORK & DALLAS

Jess Larsen E jlarsen@firstavenue.com T +1 646 582 5777

HONG KONG

Michael Henningsen E mhenningsen@firstavenue.com T +852 3897 2500

SYDNEY

Martin Donnelly E mdonnelly@firstavenue.com T +61 2 9239 3166

firstavenue.com

Primary Placements

Private Placements

Secondary Placements

First Avenue Partners LLP is authorised and regulated by the FCA. FAP USA L.P. is regulated by FINRA, and is a SIPC member. First Avenue Partners (Asia) Ltd is regulated by the SFC. In other countries, First Avenue maintains the appropriate regulatory registrations.

Copyright © 2019 First Avenue Partners LLP. All rights reserved.

How to contact us

Senior Editor Andy Thomson andy.t@peimedia.com, +44 20 7566 5435

Senior Special Projects Editor Graeme Kerr graeme.k@peimedia.com, +44 20 3862 7491

Special Projects Editor James Linacre james.l@peimedia.com, +44 20 7566 5465

Americas Editor Andrew Hedlund andrew.h@peimedia.com, +1 212 633 2906

News Editor John Bakie john.b@peimedia.com, +44 20 7566 5442

Reporters Adalla Kim adalla.k@peimedia.com, +852 2153 3874 Contributors

Sophie Colby, Carrie Lau, Julia Lee, Daniel Humphrey Rodriguez, Stephen Schultz

Managing Editor, Production: Mike Simlett

Head of Production: **Greg Russell** Production Editors: **Daniel Blackburn**,

Adam Koppeser Copy Editor: Eric Fish

Head of Design: Miriam Vysna

Senior Designer: Lee Southey

Designer: **Denise Berjak** Head of Marketing Solutions:

Beth Piercy beth.p@peimedia.com, +44 20 7566 5464

Subscriptions and reprints subscriptions@peimedia.com

Customer Service customerservices@peimedia.com

Editorial Director: Philip Borel

Director, Digital Product Development: Amanda Janis

Director of Research and Analytics: **Dan Gunner** Managing Director, Americas: **Colm Gilmore** Managing Director, Asia: **Chris Petersen** Group Managing Director, Brands and Markets: **Paul McLean**

Chief Executive: Tim McLoughlin

For subscription information visit privatedebtinvestor.com



Private Debt Investor

PDI 50

ISSN 2051-8439 • DECEMBER 2019/JANUARY 2020

Insight



Key themes Three top trends from this year's ranking

EDITOR'S LETTER

Tracking the big beasts of the private debt jungle

Inside the PDI 50

6

Mixing it up

Change in the ranking as a new name takes the top spot



Тор 10

The largest capital raisers from the PDI 50 class of 2019 **10**

The real assets difference

Often overlooked, real assets are increasingly attractive as downside protection takes precedence

Direct lending: challenge accepted?

As competition increases and banks reclaim market share, senior debt appetite remains strong **22**

Smart fundraising

FIRSTavenue's Tavneet Bakshi discusses fundraising conditions, strategies and where new investor appetite may come from **24**

Asia rising

4

The region's managers are gaining ground, with three in the top 50 - and one in the top 30 **26**

Continuing growth

Firms are raising more capital than ever as the market becomes broader and deeper **28**

PDI 50 methodology

How the ranking is put together: what makes the cut and what doesn't **32**

Data

The PDI 50 in numbers

A look at the capital raised and how the top 10 has changed over time

Capital cities

Two locations account for more than half of all capital raised by the top 50 firms **16**

Funds in market

20

Where the largest funds that are being raised - and those that closed in 2019 - are focusing **30**

Insight

Key themes Three of the biggest developments in the 2019 ranking



The leading pack is pulling further ahead

Although their order may have changed, this year's top 10 firms are very familiar, nine of them having also appeared in last year's top 10. The new entrant is Cerberus Capital Management, which was the next cab on the rank last time around, when it placed 11th. Cerberus was in the top 10 in 2014 and 2017, and in terms of capital raised was only \$132 million below 10th place last time.

The firm that slipped out of the top 10 this year - and is now 11th - is Apollo Global Management. Apollo was eighth in 2018 but has raised \$1.61 billion less than Cerberus over the five-plus years from 1 January 2014 to 1 June 2019.

Both firms have seen their five-year fundraising totals decrease between 2018 and 2019. For Cerberus it was only a modest decline, but for Apollo the difference is almost \$6.5 billion.

Elsewhere, GPs are bunching up

BlackRock in 19th and Partners Group in 20th are separated by only \$23 million raised over five years. Coincidentally, Oak Hill Advisors in 24th and Audax Group in 25th are separated by exactly the same amount.

Remarkably, there are even tighter differences elsewhere on the list. The Carlyle Group, in 27th, has raised \$9.4 billion, while Hayfin Capital Management is only \$20 million behind, on \$9.38 billion.

However, there are even tighter differences than that. Pemberton Capital Advisors, in 44th, has raised \$6.059 billion, only \$6 million more than 45th placed Park Square Capital's \$6.053 billion.

There is one more margin that is even smaller still. The two firms at the bottom of the *PDI 50* - 49th placed Permira Debt Managers and 50th placed SSG Capital Management - raised \$5.481 billion and \$5.478 billion respectively, a difference of only \$3 million.

The gaps at the other end of the list are far greater. The difference between Ares Management Corporation at number one on the *PDI 50* and Blackstone in the slot below it is \$3.1 billion. There are 20 firms - all those from 30th down - within \$3.1 billion of the \$5.5 billion raised by SSG Capital Management.







BDC business is booming

Alongside the *PDI 50* ranking, we also publish a list of the largest public and private business development companies in the market. BDCs are not counted in the *PDI 50* five-year fundraising totals.

In 2018, fundraising by the top 10 publicly traded BDCs amounted to around \$40.2 billion. This year, the top 10 have added more than \$10 billion to that - the total for 2019 stands at \$51.1 billion.

Despite this impressive growth, the BDC ecosystem is relatively small and so movement among the top-ranked firms is generally quite limited. This year is all the more interesting, therefore, for the appearance of Owl Rock Capital Corporation at the number two spot on the list of largest publicly traded BDCs.

Owl Rock was fourth on the list of



private BDCs two years ago and second last year. An IPO in July, three years after the firm was founded, was one of only a few listings to have taken place in the BDC space. Bain Capital Specialty Finance was the previous one, when it went public in 2018.

Owl Rock is not the only name to appear on the publicly traded top 10 for the first time. Hercules Capital has also broken into the list of the largest BDCs.

Other names on the list are more familiar. Ares Capital Corporation retains the top spot it has held for several years, while the likes of FS KKR Capital Corp, Prospect Capital Corporation, New Mountain Finance Corporation, Apollo Investment Corporation, Main Street Capital, PennantPark and Solar Capital are regulars on the top 10. The most dramatic movement among those regulars was New Mountain Finance moving up from eighth last year to fourth this year.

The big numbers

The key facts and figures revealed by this year's *PDI 50* ranking show growth continuing apace

\$775.9bn PDI 50 fundraising total, 2019

> \$708.6br PDI 50 fundraising total, 2018

18% Proportion of capital raised by the top 10

firms in the PDI 50

6.2%

the top fund manager (Ares Management Corporation)

PDI 50 managers based outside North America

72%

Share of capital raised by firms headquartered in North America

\$5.1bn

Difference between assets of Ares Capital Corporation's publicly traded BDCs and those of the closest challenger, Owl Rock Capital Corporation



GPs based in New York, ahead of London (10) and Los Angeles (four)

Editor's letter Tracking the biggest beasts in private debt



James Linacre

james.l@peimedia.com

he *PDI 50* is not a competition, but it does follow the changing fortunes of the runners and riders in a very competitive field. This year, that field is bigger than ever. The total capital raised over just over five years by the firms that feature in the latest *PDI 50* is up almost 10 percent on 2018's total.

As the ranking gets bigger with record levels of capital raised, it is also getting broader: we have never had a more diverse group of GPs doing the raising. There are more European and Asian firms making the cut and they are climbing higher than ever.

Yet for all the market's enhanced depth, it remains dominated by what has become a

familiar group competing at the very top of the pile. These firms have led the industry's growth since we started publishing our annual ranking in 2013, establishing early dominance and building upon that year on year.

Many of them are also building on established real assets strategies. Several of the firms at the top of the *PDI 50* – and further down – have significant exposure to real assets. These strategies are likely to

W These firms have led the industry's growth since we started publishing our annual ranking **J**

be adopted more widely as the need for downside protection becomes more urgent. With loans secured against physical assets, there will always be some value retained, regardless of how violently the credit cycle turns.

Downturn concerns are also affecting direct lending, where many of the smaller GPs are operating on particularly tight budgets and cracks have been starting to show. Competition with the banks is also heating up, with market share in Germany's leveraged buyout mid-market starting to swing back in favour of the banks, according to one recent survey.

So welcome to *PDI*'s seventh annual ranking of capital raised. It may not be a contest, but the competition is as fierce as ever.

James Linacre



New York 130 West 42nd Street Suite 450 New York NY 10036 T: +1 212 633 1919

London

100 Wood Street London EC2V 7AN T: +44 20 7566 5444

Hong Kong

19F On Hing Building 1 On Hing Terrace Central Hong Kong T: +852 2153 3240

Private Debt Investor

Published 10 times a year by PEI Media. To find out more about PEI Media visit **thisisPEI.com**

© PEI Media 2019

No statement in this magazine is to be construed as a recommendation to buy or sell securities. Neither this publication nor any part of it may be reproduced or transmitted in any form or by any means, electronic or mechanical, including photocopying, recording, or by any information storage or retrieval system, without the prior permission of the publisher. Whilst every effort has been made to ensure its accuracy, the publisher and contributors accept no responsibility for the accuracy of the content in this magazine. Readers should also be aware that external contributors may represent firms that may have an interest in companies and/or their securities mentioned in their contributions herein.

Cancellation policy You can cancel your subscription at any time during the first three months of subscribing and you will receive a refund of 70 percent of the total annual subscription fee. Thereafter, no refund is available. Any cancellation request needs to be sent in writing to the subscriptions departments (subscriptionenquiries@peimedia. com) in either our London or New York offices.

Printed by Hobbs the Printers Ltd hobbs.uk.com





A GLOBAL LEADER IN PRIVATE DEBT



Delivering innovative investment solutions and demonstrated returns for investors throughout market cycles



Ares Management is a leading global alternative investment manager built around three collaborative and solutions-oriented businesses that create long-term value opportunities for its investors

CREDIT

PRIVATE EQUITY

REAL ESTATE

Mixing it up

There is change throughout the PDI 50, including at the top, writes James Linacre



he seventh edition of our private debt ranking is the biggest yet. It is also the most diverse, and although North American asset management groups are still the most represented, their dominance has lessened.

That is not because they themselves have slowed down or gone into decline but testament to the progress that others have been making. Based on a simple metric – capital raised over the last five years for discrete private debt strategies, as has been the case since we first compiled the *PDI 30* in 2013 – the ranking provides insight into the capital raising success of the top firms and how that has evolved.

The capital raised over five years by *PDI* 50's class of 2018 was around \$700 billion. That itself was a staggering amount, but a year later the five-year fundraising total for the latest list has grown to more than \$775 billion. That is not the only staggering growth figure. This year, the capital raised

by the top 30 is just north of \$643 billion, almost double the \$322 billion raised by the *PDI 30* in our first list seven years ago.

Other changing dynamics are similarly impressive. M&G Investments was the only European firm in the inaugural top 10. Although it remains a top 10 firm today, it is no longer the highest-ranking European firm; that honour goes to fifth-placed AXA Investment Managers – Real Assets, which is one of three European firms in the top 10.

There were also no Asian firms in 2013's top 30. This year, AMP Capital comes in at number 26, while the *PDI 50* also includes two Hong Kong-based managers.

New faces

There are half a dozen firms that were not part of the 2018 list. One of these is CVC Credit Partners, which has appeared once before, in 2017. The others are completely new: MetLife Investment Management, Bayside Capital (now Arcmont Asset Management), Pemberton Capital Advisors, Permira Debt Managers and SSG Capital Management – one of the two Hong Kong-headquartered firms.

Some things do not change, and for all that a few European firms have muscled their way into the upper reaches, the top of the ranking remains stubbornly consistent. Five of the top 10 firms have been in the top 10 in every single version of the list. Lone Star Funds has never been outside the top four.

For that reason, the top-ranked firm of 2019 provides a welcome change. Ares Management Corporation has been in the top 10 before, but never previously first and only reached the top four for the first time last year. In 2015, it was as far down the list as 22nd.

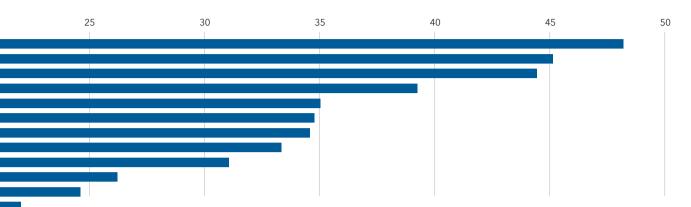
So, things do change, and even patterns that seem well established one year can look different the next. We are building a very clear picture of how the private debt market continues to grow and the 2019 *PDI 50* is the largest and most interesting list yet. Long may this progress continue.

2019 rank	2018 rank	Firm	Headquarters	Capital raised (\$m)
1	4	Ares Management Corporation	Los Angeles	48,230
2	2	Blackstone	New York	45,164
3	1	Goldman Sachs Merchant Banking Division	New York	44,466
4	3	Lone Star Funds	Dallas	39,250
5	6	AXA Investment Managers - Real Assets	Paris	35,039
6	7	M&G Investments	London	34,772
7	5	HPS Investment Partners	New York	34,592
8	10	Intermediate Capital Group	London	33,333
9	9	Oaktree Capital Management	Los Angeles	31,070
10	11	Cerberus Capital Management	New York	26,202
11	8	Apollo Global Management	New York	24,592
12	13	TPG Sixth Street Partners	San Francisco	22,000
13	14	Fortress Investment Group	New York	20,386
14	-	MetLife Investment Management	Whippany, NJ	15,832
15	17	KKR	New York	15,728
16	12	PGIM Real Estate	Madison, WI	15,129
17	16	Alcentra	London	14,459
18	27	BlueBay Asset Management	London	13,202
19	37	BlackRock	New York	13,112
20	15	Partners Group	Baar-Zug	13,089
21	18	Golub Capital	Chicago	12,965
22	24	Bain Capital	Boston	12,694
23	22	Crescent Capital Group	Los Angeles	10,955
24	28	Oak Hill Advisors	New York	10,909
25	26	Audax Group	Boston	10,886
26	41	AMP Capital	Sydney	9,458
27	25	The Carlyle Group	Washington DC	9,400
28	20	Hayfin Capital Management	London	9,380
29	43	Barings	Charlotte, NC	8,860
30	30	Angelo Gordon	New York	8,159
31	31	Kayne Anderson Capital Advisors	Los Angeles	7,886
32	34	Macquarie Infrastructure and Real Assets	London	7,791
33	29	AllianceBernstein	New York	7,678
34	33	Brookfield Asset Management	Toronto	7,474
35		Bayside Capital/HIG WhiteHorse	Miami	7,312
36	21	Castlelake	Minneapolis	7,205
37	39	PAG	Hong Kong	7,169
38	19	EIG Global Energy Partners	Washington DC	7,132
30	23	CarVal Investors	Minneapolis	7,011
40	- 23	CVC Credit Partners	London	6,760
41	35	Värde Partners	Minneapolis	6,525
42	48	Centerbridge Partners	New York	6,272
43	32	Benefit Street Partners	Providence, RI	6,111
44	-	Pemberton Capital Advisors	London	6,059
45	42	Park Square Capital	London	6,053
46	36	EQT	Stockholm	5,846
47	38	Wafra Capital Partners	New York	5,760
48	45	Churchill Asset Management	New York	5,536
49	-	Permira Debt Managers	London	5,481
50	-	SSG Capital Management	Hong Kong	5,478

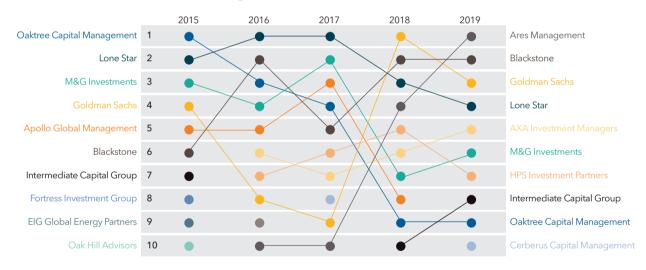
The PDI 50

	\$0bn	5	10	15	20
Ares Management Corporation					
Blackstone					
Goldman Sachs Merchant Banking Division					
Lone Star Funds					
AXA Investment Managers - Real Assets					
M&G Investments					
HPS Investment Partners					
Intermediate Capital Group					
Oaktree Capital Management					
Cerberus Capital Management					
Apollo Global Management					
TPG Sixth Street Partners					
Fortress Investment Group					
MetLife Investment Management					
KKR					
PGIM Real Estate					
Alcentra					
BlueBay Asset Management					
BlackRock					
Partners Group					
Golub Capital					
Bain Capital					
Crescent Capital Group				-	
Oak Hill Advisors					
Audax Group					
AMP Capital					
The Carlyle Group					
Hayfin Capital Management					
Barings					
Angelo Gordon					
Kayne Anderson Capital Advisors					
Macquarie Infrastructure and Real Assets					
AllianceBernstein					
Brookfield Asset Management					
Bayside Capital/HIG WhiteHorse					
Castlelake					
PAG					
EIG Global Energy Partners					
CarVal Investors					
CVC Credit Partners					
Värde Partners					
Centerbridge Partners					
Benefit Street Partners					
Pemberton Capital Advisors					
Park Square Capital					
EQT					
Wafra Capital Partners					
Churchill Asset Management					
0					
Permira Debt Managers SSG Capital Management					

in numbers



How the top 10 has changed



- AXA Investment Managers
- Apollo Global Management
- Ares Management
- Blackstone
- Cerberus Capital Management
- EIG Global Energy Partners
- Fortress Investment Group
- Goldman Sachs
- HPS Investment Partners
- Intermediate Capital Group
- Lone Star
- M&G InvestmentsOak Hill Advisors
- Oak Hill Advisors
 Oaktree Capital Management
- PGIM

Funds raised by regional headquarters









The PDI 50

Having spent the previous three years in the top 10, Ares has risen to the top spot in the ranking, replacing last year's leader Goldman Sachs. The raised capital required for the number one spot this year was \$48.2bn, up \$5bn from the \$43.2bn that was enough in 2018

Ares Management Corporation AUM: \$142bn Head office: Los Angeles

Ares has been in the top 10 for each of the past three years, which is where it also was when the *PDI 50* - or the *PDI 30*, as it was at the time - was launched in 2013. However, this is the first time it has topped the list, with last year's fourth place its highest previous ranking.

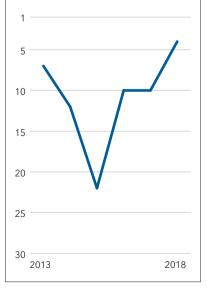
If BDCs were included - and they are not, though we do track them separately - Ares might well have taken the crown long before now. Including them this year would add almost \$14 billion of assets to the company's total.

Ares' credit group had more than \$106 billion of assets under management and 173 funds as of the end of Q3. Among the firm's most significant fundraises from the last five years was the €6.5 billion Ares Capital Europe IV, which closed in July 2018 and dwarfed its €2.6 billion predecessor. More recently it has reached first close at \$1.02 billion on the Ares Special Opportunities Fund, which will have a distressed debt focus.

Capital raised (1 January 2014 to 1 June 2019):



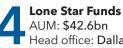
Previous rankings:



Headquartered in:

Asia-Pacific

North America



Europe

AUM: \$42.6bn Head office: Dallas

Another former number one on the list - in 2014, 2016 and 2017 - Lone Star added \$1.6 billion to its five-year fundraising total, though it has not rescaled the peak of 2016, when its trailing fundraising figure hit \$42.5 hillion

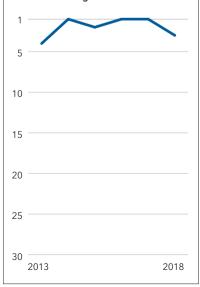
The firm's progress this year is partly down to holding a final close in Q1 on its flagship Lone Star Fund XI. The vehicle targeted \$6 billion and eventually closed on \$8.2 billion. Like its immediate predecessor - Lone Star Fund X, which closed oversubscribed at \$5.5 billion in O4 2016 - it targets distressed debt in the corporate and real estate sectors. Institutional investors in the fund include Chicago Policemen's Annuity & Benefits Fund, Teachers' Retirement System of Louisiana, Teacher Retirement System of Texas and Los Angeles Fire & Police Pension System.

The Dallas-based fund manager also closed on its sixth opportunistic commercial real estate fund with a total of \$4.7 billion of equity. The target for Lone Star Real Estate Fund VI had been \$3 billion.

Canital raised (1 January 2014 to 1 June 2019):



Previous rankings:



Blackstone AUM: **\$554bn** Head office: New York

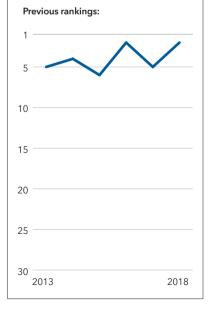
Blackstone, the world's largest alternative investment firm, has only missed out on the top five once - in 2015, when it came sixth. This is the third year - and the second consecutive year - in which it has been placed second.

Most of Blackstone's private debt business is managed by GSO Capital Partners, its dedicated corporate credit arm, which handles a range of debt strategies, including mezzanine, direct lending, energy credit and distressed. GSO is led for now by Bennett Goodman, who co-founded the firm alongside Doug Ostrover and Tripp Smith. Ostrover and Smith both left in recent years and now it is Goodman's turn: he is set to step down from most of his duties at the end of the year to build a family office.

Blackstone's five-year fundraising figure for 2019 is \$3 billion greater than its 2018 total and more than \$13 billion higher than the tally for 2017. The figure when the firm first joined the ranking was \$20 billion lower than it is now.

Capital raised (1 January 2014 to 1 June 2019):





Goldman Sachs Merchant Banking Division AUM: \$1.6trn Head office: New York

Goldman Sachs has never been outside the PDI 50 top 10. It was ranked number one last year with \$43.2 billion raised over five years.

Although its five-year fundraising figure is higher this year, it has slipped to third place - the same as it achieved in the first ranking back in 2013 and its joint-highest ranking in any year other than 2018.

Among its funds raised in the last five years are a pair from 2017 -Broad Street Loan Partners III and GS Mezzanine Partners VII - which between them raised \$19.7 billion.

Goldman is another firm that would benefit from the inclusion of BDC fundraising, having garnered more than \$880 million this year for Private Middle Market Credit II. It has a further pair of \$1 billion-plus BDCs.

Canital raised (1 January 2014 to 1 June 2019):



5 AXA Investment Managers - Real Assets AUM: €87bn Head office: Paris

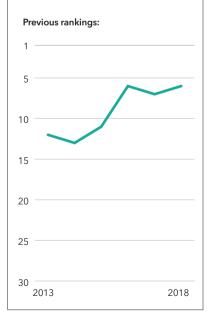
AXA has been stealthily climbing the *PDI 50*, moving from seventh place in 2017 to sixth in 2018 and fifth this year. Its ascent in 2019 comes despite its five-year fundraising figure actually dropping by \$200 million.

The Paris-based manager is the highestranking firm to be headquartered outside the US. It flew the flag for Europe last year as well, although M&G placed higher in 2017.

The firm is responsible for most of its French insurance giant parent's private debt business. This includes a large real estate debt presence comprising both insurance account money and capital raised via funds and separate accounts. The firm completed its acquisition of NorthStar Realty Europe, a Europeanfocused commercial real estate company, at the end of Q3.

Capital raised (1 January 2014 to 1 June 2019):





Headquartered in:

M&G Investments

Head office: London

M&G spent 2014 through to 2017 in the top five and is inching back, climbing

from seventh place in 2018 to sixth this

year, though its five-year capital raised

total is only up \$100 million compared

with last year. It did reach \$36.5 billion

The firm is the highest ranking from

to have been in the top 10 every

year. It handles investment across

direct lending, leveraged finance

alternative credit business.

and infrastructure debt, with a large

M&G is the global asset management

arm of Prudential and manages assets

for its parent company and for global

fund - M&G Real Estate Debt Finance

VI - with a focus on European real estate

and received a £50 million (\$65 million;

€58 million) commitment from Norfolk

County Council Pension Fund.

clients. This year it launched a new

the UK and is the only European firm

in 2017

AUM: £285.8bn

Asia-Pacific

Europe

North America

HPS Investment Partners AUM: \$55bn Head office: New York

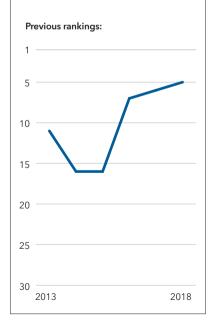
HPS entered the top 10 in 2016 and made the top five last year. This year it closed the \$5 billion HPS Mezzanine Partners 2019, which invests across Europe and North America. The target size had been \$8 billion, which may explain the firm slipping a couple of places down the rankings.

It held a final close on \$220 million for HPS Mezzanine Private Investors 2019 and has launched HPS Mezzanine Private Investors 2019 II, which is sized at \$167 million. It has completed a first close on HPS Special Situations Opportunity Fund, where it is targeting \$600 million. The fund, which closed on \$150 million of partner money and one LP commitment, aims to take advantage of dislocations in illiquid credit markets through privately arranged secondary mid-market loan sales.

HPS oversees \$47 billion: \$30 billion in private credit funds and the remainder in public vehicles. Its private credit strategies are direct lending, mezzanine debt, real estate, European asset-based lending, and energy and power.

Capital raised (1 January 2014 to 1 June 2019):





Capital raised (1 January 2014 to 1 June 2019):



Previous rankings:

5

10

15

20

25

30

2013

2018



Private Market Fundraising



World-class fundraising techniques for private equity, debt, real estate and infrastructure funds

Content highlights:

- Acquire insight into how LPs are viewing the fundraising environment and how they are approaching portfolio construction
- Optimise your firm's preparation with detailed timelines and plans
- Take full advantage of 'non-marketing' situations for marketing
- Familiarise yourself on how to work with placement agents for an optimal campaign and with gatekeepers to get your foot in the door
- Nail that all important face-to-face presentation... plus much more

Available now

Order this essential title today

www.privateequityinternational.com/private-market-fundraising

Special offer to subscribers:

Order your copy today quoting SUBBK15 and receive a 15% discount

Headquartered in:

Asia-Pacific

Europe

North America

B Intermediate Capital Group AUM: €41.1bn Head office: London

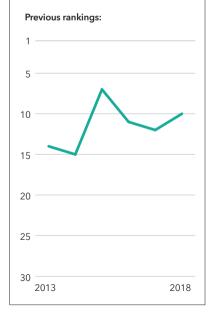
After scraping into the top 10 last year, ICG added almost \$5 billion to its five-year fundraising figure to shoot up to eighth place, achieving its secondhighest ranking in the process. This followed the \$8.4 billion it added last year, jumping from \$20 billion in 2017.

Among its recent fund closes were two significant ones from last year: the \$1.35 billion ICG North American Private Debt Fund II and ICG Europe Fund VII. This year it has launched the €166 million ICG Europe Mid-Market Fund and closed a number of separate accounts, including the \$200 million ICG/Indiana Public Retirement System - Revolving Credit Facilities Separate Account, the \$100 million ICG/Indiana Public Retirement System - Sale and Leaseback Separate Account, and the \$100 million ICG/Indiana Public Retirement System - Senior Debt Separate Account.

ICG's performance marks the first time that three European firms have ranked in the top eight.

Capital raised (1 January 2014 to 1 June 2019):





Oaktree Capital Management AUM: \$120.4bn Head office: Los Angeles

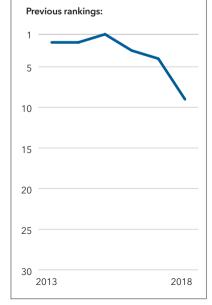
Oaktree is outside the top five for only the second time, maintaining the rank it held in 2018 despite adding \$1.9 billion to its five-year fundraising figure. The firm topped the *PDI 50* as recently as 2015 and has been in the top three on four occasions.

The firm held a final close at \$1.3 billion for its Highstar Capital Fund III Continuation Fund, which has a subordinated and mezzanine debt strategy for North American infrastructure. Oaktree Special Situations Fund II has also grown to \$1.33 billion and continues to work towards a target of \$1.75 billion. The fund is currently investing, with a distressed debt strategy.

Brookfield Asset Management's acquisition of the company, announced this year, underlines the value of a strong private credit franchise. The purchase will see it acquire 62 percent of Oaktree, potentially climbing to 100 percent by 2029.

Capital raised (1 January 2014 to 1 June 2019):





10 Cerberus Capital Management AUM: \$42bn Head office: New York

Back in the top 10 despite a slight reduction in its five-year fundraising figure - which stood at \$28.39 billion in 2018 - Cerberus has shown the widest range in *PDI 50* placements of all those in this year's top 10.

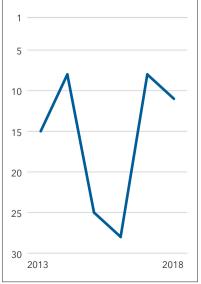
The New York-based investor has been busy this year, launching a pair of real estate funds - Cerberus Global Residential Loan Strategy Institutional Fund and Cerberus Real Estate Debt Fund - as well as a couple of senior debt funds - Cerberus Levered Loan **Opportunities Fund IV and Cerberus** Unlevered Loan Opportunities Fund IV. It also raised \$5.1 billion for its global non-performing loan strategy earlier in the year, though the total was spread across a commingled fund and separately managed accounts, which are not included in the PDI 50 figures. The target for the fund had been \$3.5 billion.

Cerberus has become the largest investor in European NPLs, having invested more than \$15 billion since 2013.

Capital raised (1 January 2014 to 1 June 2019):

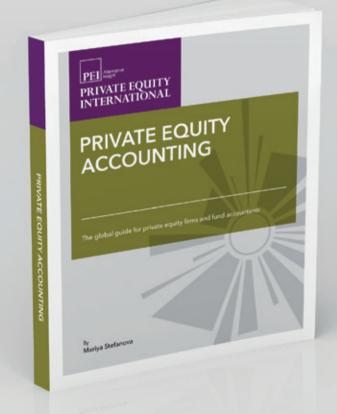


Previous rankings:





Private Equity Accounting



The global guide for private equity firms and fund accountants

Our best-selling book provides essential guidance and advice in a single volume for all private equity practitioners and fund accountants around the world across all accounting standards.

Content highlights:

- The secrets of applied private equity accounting revealed for the first time
- Over 200+ pages of essential knowledge and insight from Mariya Stefanova and other leading experts in private equity accountancy
- Every precise detail and required practice explained, with user-friendly examples of all accounting processes and standards

Available now

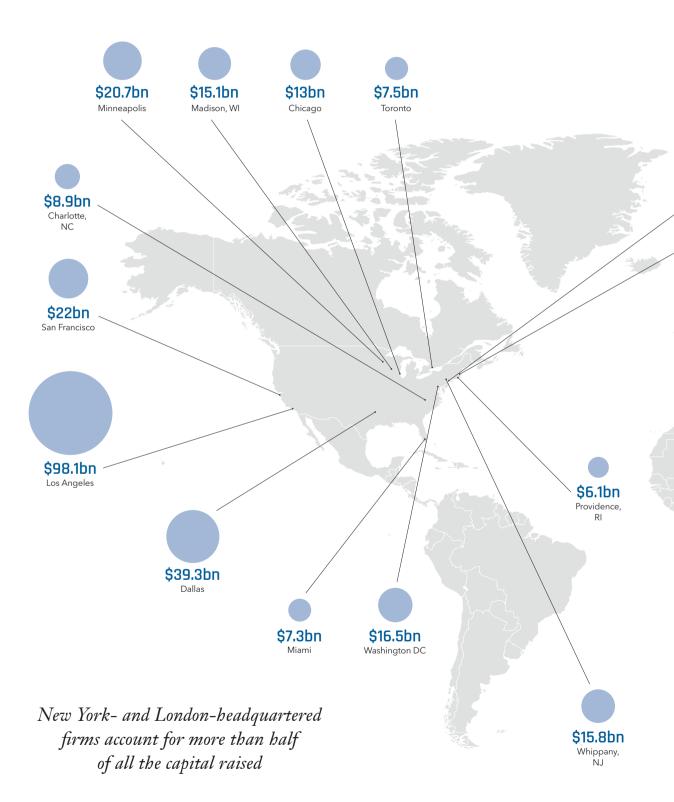
Order this best-selling title today

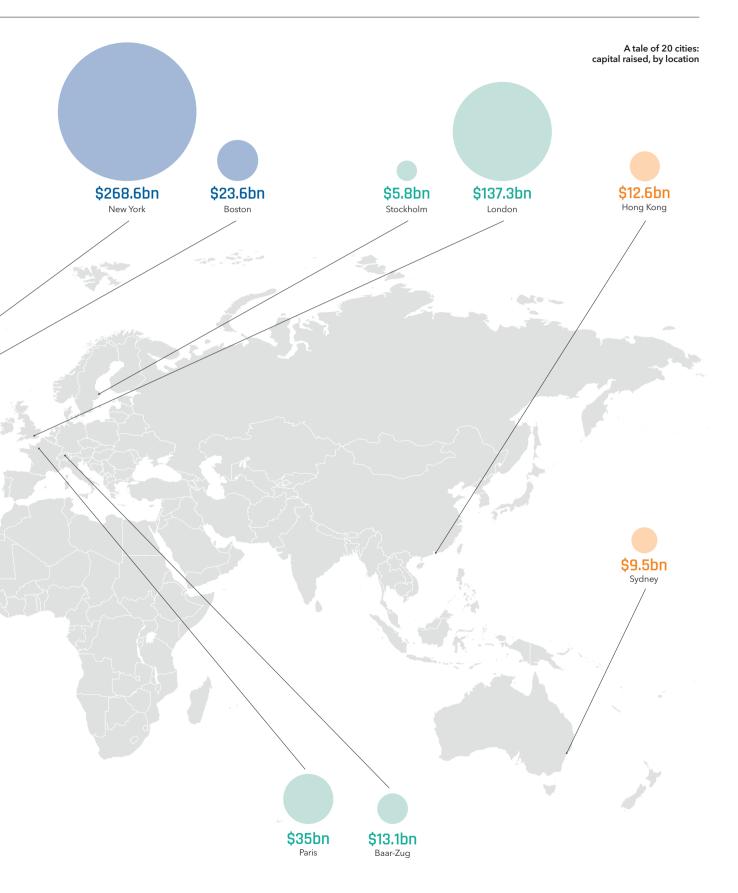
www.privateequityinternational.com/private-equity-accounting

Special offer to subscribers:

Order your copy today quoting SUBBK15 and receive a 15% discount

Where the capital is raised









The real assets difference

Real assets are a large but often hidden part of the private debt world, writes John Bakie

eal assets make a significant contribution to the funds managed by many of the biggest names in the PDI 50. One such example is a regular on the list, AXA Investment Managers -Real Assets. As its name suggests, the private debt investor focuses on lending to real estate and infrastructure projects.

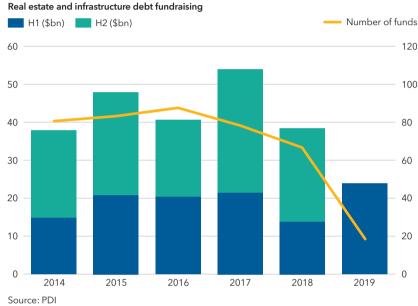
Although real estate and infrastructure debt make up the bulk of this sub-asset class, the definition can be extended to other forms of debt investment in which physical assets are used as security. Aviation and shipping, railcar leasing, asset-based lending and commodity finance could all be considered investments in real assets.

Many other firms in the PDI 50 have significant investments in real assets. Blackstone, which sits in second place, this year began raising its fourth-generation fund for its real estate debt strategy, having closed the previous vehicle on \$4.5 billion in 2015. Fourth-placed Lone Star launched its sixth real estate debt fund in 2018 and raised \$4.7 billion, well above its \$3 billion target, thus indicating the strong demand among institutional investors for real assets debt.

Look on the downside

A big factor in real assets' popularity is downside protection. Although stable returns and creditor protection are often seen as selling points for private debt more generally, the traditional corporate direct lending space still has the potential for lenders to suffer complete writedowns of their debt if things go badly. A businesses services company, for example, may have little in the way of physical assets and, in the event of a total failure, there may be little value to be extracted by the lender from the business.

But real assets debt has the benefit of loans secured against physical things that will always retain some value, be they buildings, ships, land or energy-production facil-



ities. Although returns may not be as high as in corporate direct lending, real assets debt still aims to yield more than public markets debt and thus offers an attractive risk-return profile.

Some areas of real assets debt may even be able to provide outsized returns in tough economic times, such as infrastructure debt, which can benefit from government eco-

"Real assets debt has the benefit of loans secured against physical things that will always retain some value"

nomic stimulus measures during recessions.

This stability is reflected in fundraising data. Real assets debt fundraising hit a record high in 2017 at the same time as the broader private debt sector, but it has not had the same long-term growth as corporate direct lending. It is nevertheless an asset class that has been around longer than direct lending and was already well established when the broader private debt boom took off in the middle of the decade.

The countercyclical nature of real assets debt could see fundraising increase further in the coming years as the global economy begins to slow down and, potentially, slips into recession. During the first half of 2019 there was a greater level of fundraising than in any equivalent period since at least 2014. As investors looked for safer assets that yielded more than the negative returns available on government bonds, \$24 billion was raised across real estate and infrastructure debt.



Direct lending is still popular, but there are challenges

The sector has been at the heart of private debt's emergence as an asset class to be reckoned with. Investors remain committed, but there may be risks, reports Andy Thomson

ears have been voiced that direct lending may be becoming overly competitive, with new players forcing their way in and putting pressure on incumbents. But if investors are wor-

ried about this, it is not coming through in the data.

The latest *PDI* fundraising figures, measured at the end of the third quarter, show senior debt – which is primarily associated with direct lending strategies – accounting for 40 percent of the private debt capital raised globally so far this year and 31 percent of funds closed. BlueBay's Direct Lending Fund III closed on more than \$6.5 billion during the period and Alcentra's European Direct Lending Fund III on more than \$6 billion.

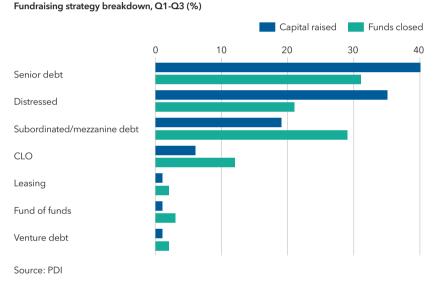
Can it stand up to a downturn?

If a much-predicted downturn does eventually hit the asset class, one of the things that will become apparent is that building a direct lending business from the ground up is expensive.

Many of the smaller GPs, in particular, are operating on shoestring budgets that are becoming even smaller as LPs put more pressure on fees.

These GPs can only dream of hiring the specialist workout and restructuring professionals that those same LPs are increasingly highlighting as a desired component of fund managers' teams.

The call for workout and restructuring expertise is linked to the fear that a downturn may be just around the corner – a fear that has been intensified recently by signs that some direct lending portfolios are experiencing signs of stress for the



first time. Under this sort of pressure, will resource-constrained direct lenders find themselves exposed as the tide goes out?

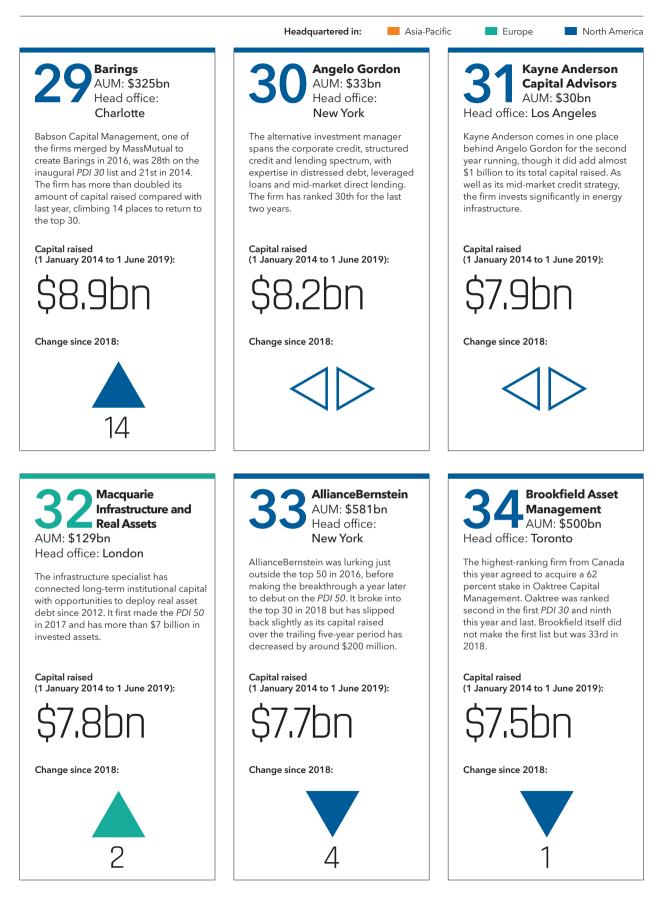
Banks fight back

In an October roundtable, Vanessa Brathwaite, a portfolio manager of senior loan funds at Paris-based manager Tikehau Capital, said she was seeing banking competition intensify, particularly in Spanish and Italian club deals: "The retrenchment of banks from the market is what gave birth to direct lending and now we see them [the banks] popping up again."

A recent survey by Refinitiv provided the data to back up this pervading sense that the banks are once again flexing their muscles and beginning to encroach on the territory that debt funds have seized. Although the survey shows alternative lenders increasing their appetite for lending at 6.5x or higher, banking appetite at this level saw a much sharper increase – the number of banks prepared to lend at between 6.5x and 7x leapt from 7.7 percent to 21.4 percent over the preceding 12 months.

Moreover, a survey from investment bank GCA Altium has found that banks in Germany's LBO mid-market are beginning to reverse the remarkable advance of debt funds in that country since 2012. In the third quarter, the banks increased their market share from 44 percent to 54 percent. This was only one quarter, of course, but there is arguably a kind of symbolic significance in them having won back more than half the market.

Might the banks be preparing to take on the upstart direct lenders in an arm-wrestling contest? And if they are, who will win?



Smart GPs can fundraise successfully despite the increased competition, says Tavneet Bakshi, partner at FIRSTavenue

How do you view overall conditions for private debt fundraising at the moment?

A Like most of the illiquid asset classes, private debt fundraising has been a tale of two cities.

The larger, established platforms have taken a lot of the oxygen out of the room, leaving a plethora of mid- to smaller-sized managers fighting harder and longer to get airtime with allocators. Besides a strong track record and cohesive team history, timing, intelligent benchmarking, positioning and differentiation, deployment visibility and fee discounts are just some of the tools necessary to fuel the fundraising process.

This being said, overall dollars to the asset class continue to rise and we regularly uncover new programmes for private debt at the LP and consultant level. We see a real expansion across the spectrum of private debt opportunities complemented by LPs with maturing portfolios looking for more risk/return diversification. It's a tougher process, with more GP competition for every allocation.

With this in mind, any fundraising process needs to be well planned, tactical and well informed.

Which strategies are proving popular and why?

A Special situations and opportunistic credit remain in vogue and rightly so. There is a significant financing opportunity in the mid-market that falls outside the vanilla direct lending remit.

We see flavours of this in partnerships with banks, where the approach is one of risk sharing or risk transfer, as well as bank disintermediation.

Asset-backed strategies are getting in-



creasing attention, and this stretches beyond corporate lending with asset backing. We are spending more and more time with LPs discussing infrastructure debt, real estate debt, aviation financing and royalties. The obvious driver here is a search for yielding strategies that have more tangible downside protection in the face of deteriorating economic conditions.

Private credit secondaries are also an area that deserves greater attention, and we are seeing more and more attractive opportunities that have arisen from LP portfolio management activity rather than GP restructurings. For investors in private debt, this gives immediate access to diversified, yielding portfolios with strong cashflow visibility.

Lastly, I would mention environmental, social and governance issues and impact investment. These are often glossed over when it comes to debt because of the perceived inability to influence ESG outcomes as a lender.

However, we anticipate increased focus on active ESG in debt that goes beyond ESG by avoidance.

And which strategies are investors more cautious about?

A Highly levered structures and, in the same vein, strategies that need to have multiples of leverage applied to reach appropriate return hurdles. Understandably, there is increased discomfort with the use of leverage and caution around the type of leverage applied. As always, there is another side to this perspective. Is it better to use appropriately structured leverage on senior financing for established and profitable companies versus being subordinated in the capital structure on an unlevered basis? It depends.

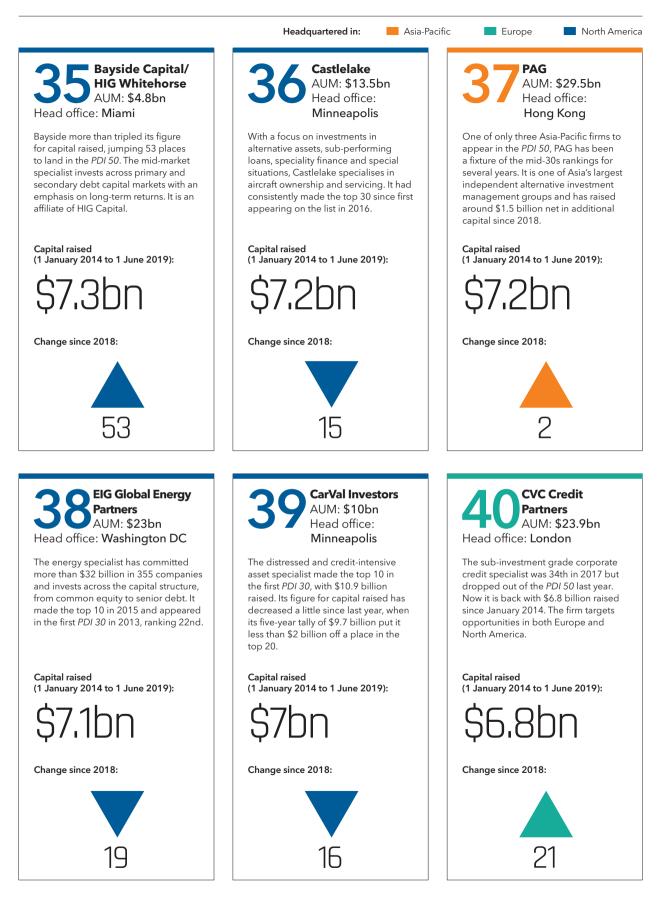
Are there new investors showing an appetite for private debt?

We're quite excited about the LatAm region, particularly the pensions and insurers that are increasingly looking at private debt strategies following regulatory and structural reforms. There are still meaningful AUM hurdles to overcome in this market, but we see this evolving and the depth of potential capital is significant.

What should GPs do to expand and diversify their LP bases?

A First, be flexible to satisfy the ever increasing and varied requirements from your investor base, particularly terms of structures. Consider insurance solutions such as risk ratings and insurance-tailored reporting. Flexibility is the key to attracting a diverse investor type.

Second, go global! Once you have established a loyal following in your core market, move beyond your established borders. This approach can be applied to investor types. The private debt market is an ever-expanding universe with an ever-increasing level of investor proficiency and sophistication.





Asian managers rising

The region's fund managers are gaining ground and have reached a new high point in this year's PDI 50, writes James Linacre

here are three firms with Asia-Pacific headquarters in this year's *PDI 50*. AMP Capital has moved up from 41st in last year's ranking to 26th – the highest-ever placing by a manager based in the region.

The two others – PAG and SSG Capital Management – are ranked 37th and 50th, respectively. Like AMP, PAG made the list last year, and has moved up two places from 39th. SSG had not made the *PDI 50* before and was around \$400 million shy of the cutoff point for the list in 2018.

AMP's rise is particularly noteworthy. The firm raised \$9.5 billion between 1 January 2014 and 1 June 2019, an increase of \$4.3 billion on its five-year total last year.

AMP had not appeared in the *PDI 50* before last year's ranking. Its trailing figure for capital raised stood at \$3.4 billion in 2017, which was only \$200 million short of the amount required for 50th place. The firm's ascent was boosted by 2016's \$2.5 billion AMP Capital Infrastructure Debt Fund III.

Success with the successor

In Q4 2019 the firm raised its successor fund – its largest-ever closed-ended vehicle – after reaching a final close on Infrastructure Debt Fund IV on its hard-cap of \$4 billion. That surpassed its target of \$3.5 billion and should keep the firm in the *PDI 50* over the "AMP's rise is particularly noteworthy. The firm raised \$9.5 billion between 1 January 2014 and 1 June 2019, an increase of \$4.3 billion on its fiveyear total last year"



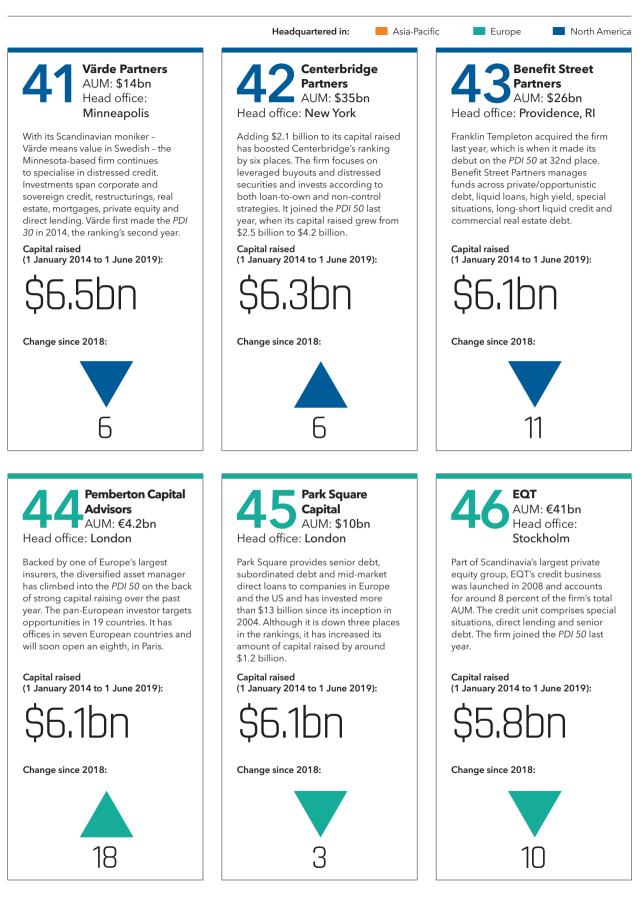
coming years. While raising the fund, AMP secured an additional \$1 billion in co-investment rights and \$1.2 billion from investors in separately managed accounts, so the total deployable capital is \$6.2 billion.

Hong Kong-headquartered PAG was higher than AMP in last year's rankings and has improved again this year, though not at the same pace as Sydney-based AMP. PAG raised \$7.2 billion from 2014 until June 2019, an increase of almost \$1.5 billion compared with its 2018 total.

SSG Capital Management, like PAG, is based in Hong Kong. Its five-year fundraising total stands at \$5.5 billion, a full \$1.5 billion more than was required to break into the *PDI 50* in 2018.

Other Asian firms are raising significant capital and are also worth keeping an eye on. Singapore's Orchard Global Asset Management completed a final close on Taiga Special Opportunities Fund in January. The \$2.5 billion vehicle moves the firm up into the chasing pack to just below the *PDI 50*.

Melbourne-based Westbourne Capital, which ranked 39th in 2017's *PDI 50*, is targeting \$3 billion for its Westbourne Infrastructure Debt Opportunities Fund II. The vehicle was launched in 2016 and has completed a first close at \$1.5 billion. Reaching its target would bring the firm up the rankings and even closer to re-entering the top 50 after two years out of the list.



How the PDI 50 continues to grow

A comparison of the rankings through the years shows firms are raising more capital than ever as the market becomes broader and deeper, writes James Linacre

f all the trends revealed by this year's list of capital raised over the past five years by the top 50 managers, one of the most striking is how substantially the total amassed continues to grow. Another heartening trend is that the top 10 are now accounting for less than half of all capital raised – a shift with sizable symbolic significance and part of a longer-term movement.

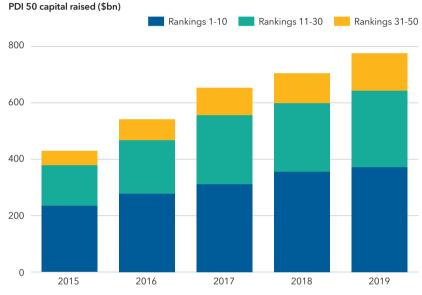
In 2018, the total capital raised was \$708.6 billion, continuing the remarkable growth over the previous decade. This year, it is \$775.9 billion – an increase of \$67.3 billion, or 9.5 percent, on last year – as LPs continue to boost their private debt exposure. The top 10 is also accounting for proportionally less of the *PDI 50* than it has in previous years. However, the list does remain top-heavy.

Back in 2015, the top 10 accounted for 54.5 percent of the capital raised by the top 50 firms – although the official *PDI 30* list did not include those firms that would have ranked 31st or lower – and last year it accounted for 50.5 percent.

This year the top 10 accounts for 48 percent of the capital raised by the entire top 50 – still a sizeable amount, but a shrinking one as the firms ranked 11-50 step up. As the leading pack dip below the symbolically important 50 percent mark, the greater depth of the market comes into sharper relief.

The total raised by this year's top 10 is \$372.1 billion. By comparison, the top 10 from the first *PDI 30* list in 2013 had raised \$203.3 billion. The top-ranked firm from that year was Apollo with \$33 million, which in 2019 would only be good enough for ninth place.

The increasing depth of the market has been key to its continued, explosive growth.



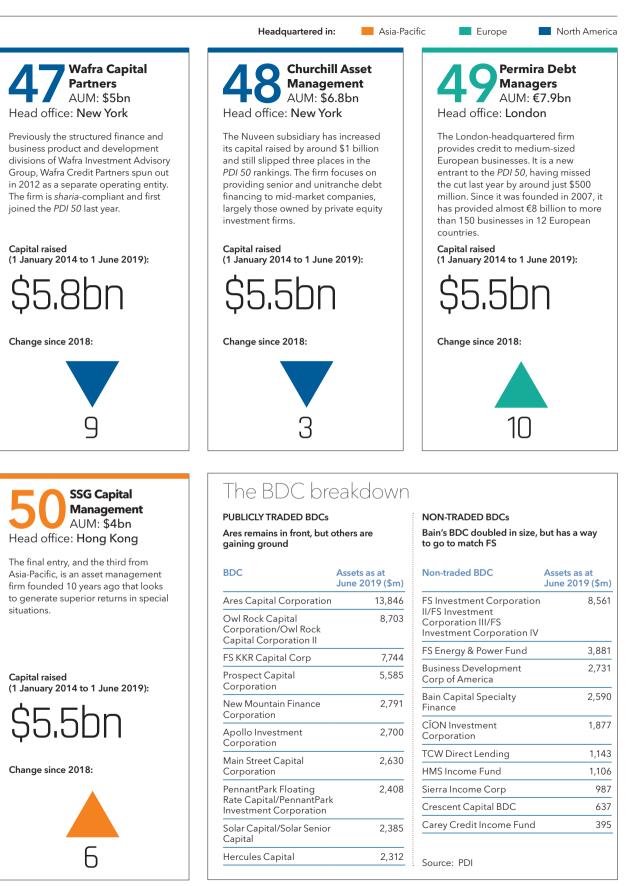
Source: PDI

"The top 10 accounts for 48 percent of the capital raised by the entire top 50 – still a sizeable amount, but a shrinking one" The firms ranked 31st to 50th in 2015 – which were outside the published *PDI 30* list – only raised \$51 billion between them. This year the figure has risen to \$132.5 billion, which represents an increase of around \$20 billion for each year since 2015.

Looking below the list once more, a further \$170.8 billion has been raised by the 50 firms beneath 2019's *PDI 50*, \$88.4 billion of which came from the firms that would rank 51st to 70th.

The firm that rounded out the first ever *PDI 30* was Pacific Coast Capital Partners, which had raised \$3.3 billion over the previous five years. Raising that much capital now would leave a firm not just outside the *PDI 50* ranking, but only just squeaking into the top 75 – at number 74.

The private debt market is bigger than ever. The *PDI 50* is too. ■



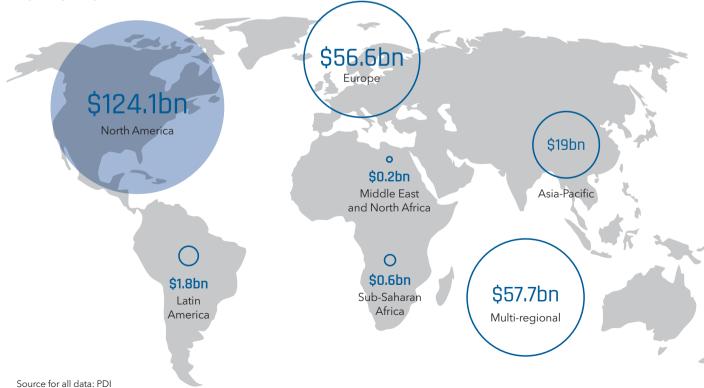
Funds in market

There were 828 funds in market as of 12 November, PDI data show, including 3G Capital's \$10bn-target 3G Special Situations Fund V

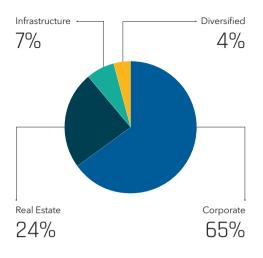
Ten largest funds in market

Fund	Manager	Head office	Target size (\$bn)	Year opened	Strategy	Regional focus
3G Special Situations Fund V	3G Capital	US	10.0	2016	Distressed debt	North America
EIG Energy Fund XVII	EIG Global Energy Partners	US	5.0	2017	Subordinated/ mezzanine debt	Multi-regional
Owl Rock Capital Partners Fund I	Owl Rock Capital Partners	US	3.5	2017	Subordinated/ mezzanine debt	North America
Generali Real Estate Debt Investment Fund	Generali Real Estate	Italy	3.3	2019	Senior debt	Europe
Bain Capital Distressed & Special Situations 2019	Bain Capital	US	3.0	2019	Distressed debt	North America
Energy Investment Opportunities Fund	Goldman Sachs Asset Management	US	3.0	2015	Distressed debt	North America
Steadfast Alcentra Global Credit Fund	Steadfast Companies	US	3.0	2016	Subordinated/ mezzanine debt	Multi-regional
TSSP Opportunities Partners IV	TPG Sixth Street Partners	US	3.0	2018	Distressed debt	Multi-regional
Westbourne Infrastructure Debt Opportunities Fund II	Westbourne Capital	Australia	3.0	2016	Subordinated/ mezzanine debt	Multi-regional
Permira Credit Solutions IV	Permira Debt Managers	UK	2.8	2018	Senior debt	Europe

Capital targeted by funds in market

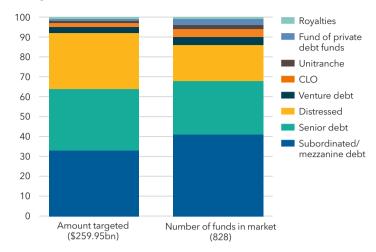


Data

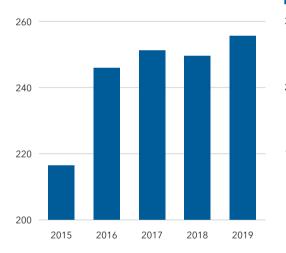


Sector focus of funds in market

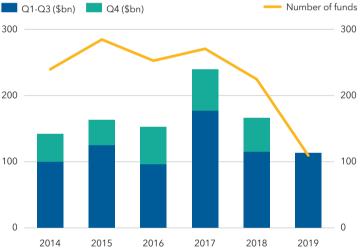
Strategic focus of funds in market (%)



Capital sought by funds in market as at 1 October of each year



Capital raised and funds closed since 2014



Largest fund closes, Q1-Q3 2019

-

Fund	Manager	Size	Head office	Strategy	Region
Lone Star Fund XI	Lone Star Funds	\$8.2bn	US	Distressed debt	Multi-regional
BlueBay Direct Lending Fund III	BlueBay Asset Management	€6.0bn	UK	Senior debt	Europe
Alcentra European Direct Lending Fund III	Alcentra	€5.5bn	UK	Senior debt	Europe
Lone Star Real Estate Fund VI	Lone Star Funds	\$4.7bn	US	Distressed debt	Multi-regional
GSO Energy Select Opportunities Fund II	Blackstone	\$4.5bn	US	Distressed debt	Multi-regional
Broad Street Senior Credit Partners II	Goldman Sachs Merchant Banking Division	\$4.4bn	US	Senior debt	Multi-regional
Cerberus Global NPL Fund	Cerberus Capital Management	\$4.1bn	US	Distressed debt	Multi-regional
Pemberton European Mid-Market Debt Fund II	Pemberton Capital Advisors	€3.2bn	UK	Senior debt	Europe
Apollo Hybrid Value Fund	Apollo Global Management	\$3.3bn	US	Senior debt	North America
American Industrial Partners Capital Fund VII	American Industrial Partners	\$3.0bn	US	Distressed debt	North America

How we compile the PDI 50

Our ranking methodology explained

What counts?

Structures

- Limited partnerships
- Co-investment funds
- Separate accounts
- Capital raised by private debt managers that happen to be
 publicly traded
- Seed capital and GP commitments

Strategies

- Senior debt funds
- Subordinated debt funds
- Mezzanine funds
- Distressed debt funds
- Leasing funds
- Venture debt funds
- Royalty financing funds

he 2019 *PDI* 50 is based on the amount of private debt investment capital raised by firms between 1 January 2014 and 1 June 2019. Where two firms have raised the same

amount of capital over this period, the higher ranking goes to the firm with the largest active pool of capital raised since 2014 (the biggest single fund). If there is still a tie after taking into account the size of the largest funds, greater weight is given to the firm that has raised the most capital over the previous 12 months.

The highest priority is given to information we receive from or confirm directly with private debt managers themselves. When firms confirm details, we seek to 'trust but verify'. Some details simply cannot be verified by us, and in these instances we defer to the honour system. In order to encourage co-operation from private debt firms that might make the *PDI* 50, we do not disclose which ones have aided us on background and which have not. If we have not had confirmation of details from the firm itself, we seek to corroborate information using its website, press releases, limited partner disclosures and similar sources.

Defining private debt

For the purposes of the *PDI* 50, the definition of private debt is capital committed by investors to a dedicated programme of investing in the debt of private companies, or the debt financing of leveraged buyouts, infrastructure projects and real estate. This encompasses all elements of the capital structure except equity, and includes senior, unitranche and mezzanine investments. Asset-backed lending, distressed debt or cred-

What does not count?

- Expected capital commitments
- Public funds
- Contributions from sponsoring entities
- Capital raised for funds of private debt funds or secondaries vehicles
- Equity funds (private equity, real estate, infrastructure)
- High yield bond funds
- Traditional fixed-income vehicles
- Collateralised loan obligation funds
- Hedge funds
- Capital raised on a deal-by-deal basis
- Leverage

it-oriented special situations funds are also included.

Quantifying capital raised

For the purposes of the *PDI* 50, capital raised means capital definitively committed to a private debt direct investment programme. In the case of a fundraising, it means the fund has had a final or official interim close on or after 1 January 2014.

The full amount of a fund if it has a close after this date may be counted. The full amount of an interim close (a real one, not a 'soft-circle') that has occurred recently, even if no official announcement has been made, may also be counted, as may capital raised through co-investment vehicles. BDCs are not included.

However, a separate ranking of BDCs by total asset value has been included in this supplement.

Private Debt Investor

The Global Guide to Private Debt



The practitioner's handbook to navigating the asset class

Edited by EPIC Private Equity, this comprehensive and detailed guide on the private debt market brings together the views and opinions of 19 of the world's leading practitioners.

It will help fund managers:

- Understand how LPs are constructing private debt allocations within their portfolios
- Determine how best to structure the legal, taxation and financial terms of a private debt fund
- Anticipate which strategies are likely to attract the most interest from LPs ...plus much more

Available now

Order this essential title today

www.privateequityinternational.com/global-guide-to-private-debt/

Special offer to subscribers:

Order your copy today quoting SUBBK15 and receive a 15% discount



Private Debt Investor

Understanding Private Debt in Europe



A guide to the evolution of the market and investing in the asset class

Edited and sponsored by EPIC Private Equity and European Capital, this book explores the private debt market in Europe, with expert contributions from a number of market participants.

It will help fund managers:

- Understand how LPs are navigating this new asset class and constructing an allocation within their portfolios
- Determine how best to structure the key financial terms of a private debt fund in Europe
- Learn more about the benefits of different private debt strategies such as unitranche and senior direct lending ...plus much more

Available now

Order this essential title today

www.privateequityinternational.com/private-debt-europe

Special offer to subscribers:

Order your copy today quoting SUBBK15 and receive a 15% discount

